

**The Army Cadet League of Canada  
British Columbia Branch**

**Financial Statements**

*For the year ended December 31, 2025*



***For management purposes only - unaudited***

**The Army Cadet League of Canada**  
**British Columbia Branch**  
*For management purposes only - unaudited*



**STATEMENT OF FINANCIAL POSITION**

*As at December 31, 2025*

	<b>2025</b>	<b>2024</b>
<b>Assets</b>		
<i>Current Assets</i>		
Cash in Bank	\$ 42,389	\$ 30,269
Levies Receivable	28,400	29,340
GST Recoverable	3,520	2,929
Prepaid Expenses	-	1,216
Guaranteed Investment Certificate	1,028	1,000
	<u>75,337</u>	<u>64,753</u>
<i>Long term investments (Note 3)</i>		
Investments held with Bank of Montreal	205,185	237,756
Bolin Endowment with Bank of Montreal	234,480	204,648
Pettinger Endowment with Bank of Montreal	111,031	96,036
	<u>550,696</u>	<u>538,439</u>
Computer equipment - net of depreciation	<u>-</u>	<u>-</u>
	<u>\$ 626,033</u>	<u>\$ 603,193</u>
<b>Liabilities and Net Assets</b>		
<i>Current Liabilities</i>		
Accounts Payable and accrued liabilities	\$ 13,781	\$ 1,137
Unearned Levy revenue	24,653	17,587
Restricted Contributions Payable (Note 4)	30,412	51,495
	<u>68,846</u>	<u>70,219</u>
<i>Net Assets</i>		
Net Assets Restricted for Bolin Endowment (Note 5)	234,480	204,648
Net Assets Restricted for Pettinger Endowment (Note 6)	111,031	96,036
Net Assets Restricted for Stabilization Reserve Fund (Note 7)	35,702	110,702
Unrestricted Net Assets	175,974	121,588
	<u>557,187</u>	<u>532,974</u>
	<u>\$ 626,033</u>	<u>\$ 603,193</u>

*On behalf of the Board:*

\_\_\_\_\_ Director

**The Army Cadet League of Canada  
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**STATEMENT OF OPERATIONS**

*For the year ended December 31, 2025*

	<b>2025</b>	<b>2024</b>
<b>REVENUES</b>		
Investment Income	\$ 42,865	\$ 39,829
Contributions and Membership Dues	62,223	31,532
League Levy	29,913	31,128
<i>Total Revenues</i>	<u>\$ 135,001</u>	<u>\$ 102,489</u>
<b>EXPENDITURES</b>		
<i>Direct Cadet Support:</i>		
Cadet Corps Support	54,451	17,781
Awards and Trophies	\$ 4,326	\$ 4,021
	<u>\$ 58,777</u>	<u>\$ 21,801</u>
<i>Indirect Support:</i>		
Office and Administration	26,358	4,977
Salaries and Benefits	33,332	31,314
Travel	21,217	17,733
Insurance	11,500	10,490
Telephone	2,796	2,481
Bank service charges	1,360	906
Advertising & Promotion	140	106
Web Site	135	463
Unrecoverable levy	-	70
	<u>\$ 96,838</u>	<u>\$ 68,540</u>
<i>Total Expenditures</i>	<u>\$ 155,615</u>	<u>\$ 90,342</u>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<u>\$ (20,614)</u>	<u>\$ 12,147</u>

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**STATEMENT OF CHANGES IN NET ASSETS**

*For the year ended December 31, 2025*



					<b>2025</b>	<b>2024</b>
	Net Assets Restricted for Bolin Endowment (Note 5)	Net Assets Restricted for Pettinger Endowment (Note 5)	Net Assets Restricted for Stabilization Reserve Fund (Note 6)	Unrestricted Net Assets	Total	Total
Balance, Beginning of period	\$ 204,648	\$ 96,035	\$ 110,702	\$ 121,588	\$ 532,973	\$ 481,324
Excess (Deficiency) of Revenues over Expenditures	29,832	14,996	-	(20,614)	24,213	51,649
Endowment contribution	-	-	-	-	-	-
For management purposes only	(50,000)	-	(75,000)	75,000	(50,000)	-
Due to Bolin Endowment	50,000	-	-	-	50,000	-
Balance, End of period	<u>\$ 234,480</u>	<u>\$ 111,031</u>	<u>\$ 35,702</u>	<u>\$ 175,974</u>	<u>\$ 507,186</u>	<u>\$ 532,973</u>

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**STATEMENT OF CASH FLOWS**

*For the year ended December 31, 2025*

	<b>2025</b>	<b>2024</b>
<b>Operating Activities</b>		
Excess (Deficiency) of Revenues over Expenditures	\$ 24,213	\$ 51,649
Add (deduct) items not affecting cash		
Depreciation of computer equipment	-	-
	<u>\$ 24,213</u>	<u>\$ 51,649</u>
For management purposes only		
Levies Receivable	940	29,763
GST Recoverable	(591)	(1,134)
Prepaid expenses	1,216	(501)
Due from Bolin Endowment	-	1,500
Accounts Payable and accrued liabilities	(12,644)	209
Unearned Levy revenue	(7,066)	(5,993)
Restricted Contributions Payable	21,083	17,588
	<u>\$ 27,151</u>	<u>\$ 93,081</u>
<b>Investing Activities</b>		
Purchase of Guaranteed Investment Certificate	\$ (28)	\$ (1,000)
Purchase of investments	<u>\$ (15,003)</u>	<u>\$ (79,668)</u>
	<u>\$ (15,031)</u>	<u>\$ (80,668)</u>
<b>Financing Activities</b>		
Endowment withdrawals	-	-
	<u>\$ -</u>	<u>\$ -</u>
Net change in cash	\$ 12,120	\$ 12,413
Cash, beginning of period	<u>30,269</u>	<u>17,856</u>
Cash, end of period	<u>\$ 42,389</u>	<u>\$ 30,269</u>

**The Army Cadet League of Canada  
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**ENDOWMENT FUND STATEMENT**

As at December 31, 2025



	<b>Bolin Endowment</b>	<b>Pettinger Endowment</b>
<i>Established on:</i>	<i>June 20, 2018</i>	<i>January 13, 2021</i>
<b>2018:</b>		
Endowment Contribution	\$ 138,923	\$ -
Gain (Loss) on Investments	-	-
Scholarship Award(s)	-	-
<b>Balance, end of year:</b>	<b>138,923</b>	<b>-</b>
<i>For management purposes only</i>		
<b>2019:</b>		
Gain (Loss) on Investments	10,435	-
Scholarship Award(s)	(1,000)	-
<b>Balance, end of year:</b>	<b>148,358</b>	<b>-</b>
<b>2020:</b>		
Gain (Loss) on Investments	7,002	-
Scholarship Award(s)	-	-
<b>Balance, end of year:</b>	<b>155,360</b>	<b>-</b>
<b>2021:</b>		
Endowment Contribution	\$ -	\$ 81,606
Gain (Loss) on Investments	27,041	8,339
Scholarship Award(s)	(2,000)	-
Distribution to Support Committee	-	(6,607)
<b>Balance, end of year:</b>	<b>180,401</b>	<b>83,338</b>
<b>2022:</b>		
Gain (Loss) on Investments	(18,481)	(8,128)
Scholarship Award(s)	(1,500)	-
<b>Balance, end of year:</b>	<b>160,419</b>	<b>75,210</b>
<b>2023:</b>		
Endowment Contribution	\$ -	\$ -
Gain (Loss) on Investments	18,640	8,412
Scholarship Award(s)	(1,500)	-
Distribution to Support Committee	-	-
<b>Balance, end of period:</b>	<b>177,559</b>	<b>83,622</b>
<b>2024:</b>		
Endowment Contribution	\$ -	\$ -
Gain (Loss) on Investments	27,089	12,414
Scholarship Award(s)	-	-
Distribution to Support Committee	-	-
<b>Balance, end of period:</b>	<b>204,648</b>	<b>96,036</b>
<b>2025:</b>		
Endowment Contribution	\$ -	\$ -
Gain (Loss) on Investments	29,832	14,996
Scholarship Award(s)	-	-
Distribution to Support Committee	-	-
<b>Balance, end of period:</b>	<b>234,480</b>	<b>111,031</b>
<b>Summary - Inception to Date</b>		
Endowment Contribution	\$ 138,923	\$ 81,607
Gain (Loss) on Investments	\$ 101,558	\$ 36,032
Scholarship Award(s)	\$ (6,000)	\$ -
Distribution to Support Committee	-	(6,607)
	<b>\$ 234,480</b>	<b>\$ 111,032</b>

# The Army Cadet League of Canada British Columbia Branch



## NOTES TO THE FINANCIAL STATEMENTS

December 31, 2025

### 1. Purpose of the Organization

The Army Cadet League of Canada, BC Branch (“the League”) is a civilian non-profit organization working in partnership with the Canadian Forces to support the Royal Canadian Army Cadet program in promoting and fostering leadership, citizenship, self-reliance, physical fitness, and respect for others in Canadian youth. The League is a registered charity under the Income Tax Act and as such, is exempt from income taxes provided certain conditions are met.

### 2. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the Chartered Professional Accountants of Canada Handbook.

#### *(a) Revenue Recognition*

The League follows the deferral method of accounting for contributions. Under this policy restricted contributions related to expenses of future periods are deferred and recognized as revenue in the period in which the related expenses are incurred and recognized as a liability until such time as the funds have been expended pursuant to the terms of the donor restriction. Endowment contributions are reported as direct increases in net assets. All other contributions are reported as revenue of the current period.

Levies and other revenues are recognized on the accrual basis and are deferred until earned. Fundraising revenues are recognized as revenues when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Donation pledges are not recognized as revenue until received.

Investment income is recognized as earned.

#### *(b) Financial Instruments*

Financial instruments are recorded at fair value on initial recognition. Financial instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless

# The Army Cadet League of Canada British Columbia Branch



## NOTES TO THE FINANCIAL STATEMENTS (continued)

December 31, 2025

### 2. Significant accounting policies (cont'd)

management has elected to carry the instruments at fair value. The League has elected to carry financial instruments at fair value.

The carrying amounts of cash, short-term investments, accounts receivable, levies receivable, accounts payable and accrued liabilities approximate their fair values due to the short-term nature of these financial instruments.

#### *(c) Computer equipment*

Computer equipment is recorded at cost less accumulated depreciation. Computer equipment purchases that exceed a minimum threshold of \$1,000 are depreciated on a 3-year straight line basis, otherwise they are fully expensed when purchased.

#### *(d) Donated services*

Volunteers contribute a significant number of hours to assist the League in carrying out its service delivery, administration as well as Board and advisory services. Because of the difficulty of determining their fair value, such contributed services are not recognized in the financial statements.

#### *(e) Use of estimates*

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates. Balances which require some degree of estimation and assumptions are investments, allowance for doubtful accounts, accrued liabilities, deferred revenues, and amortization of computer equipment.

### 3. Long term investments

These assets consist of a mixture of mutual funds managed by the Bank of Montreal, comprising of various Canadian and US Equity ETF, Bond, Dividend, and Money Market funds, as well as Guaranteed Investments Certificates.

# The Army Cadet League of Canada British Columbia Branch



## NOTES TO THE FINANCIAL STATEMENTS (continued)

December 31, 2025

### 4. Restricted Contributions payable

The League receives contributions and other funds whereby the use of those receipts is restricted to certain programs or to support specific cadet corps. Restricted contributions are not recognized as revenues until the funds have been spent as designated by the donor.

### 5. Net Assets Restricted for the Bolin Endowment

The Net Assets Restricted for the Bolin Endowment relates to a bequest received to establish the Major Alexander Charles Bolin, CD Memorial Fund. The purpose of the endowment is to fund and award annual post-secondary scholarships to deserving cadets from the 2276 RCACC (Fort St. John, BC).

### 6. Net Assets Restricted for the Pettinger Endowment

The Net Assets Restricted for the Pettinger Endowment relates to a bequest received to establish the Ernest Russell Pettinger Memorial Fund. The purpose of the Endowment is to support the activities of the 788 British Columbia Dragoons army cadet corps program in Penticton, BC.

### 7. Net Assets Restricted for Stabilization Reserve Fund

The Board established an internally restricted Stabilization Reserve Fund to address both its short- and long-term needs. The purpose of the Stabilization Reserve is to build working capital and to provide the League with the assurance that funds are available when needed due to unforeseen operating shortfalls, or for new initiatives and pilot projects.